Our financial performance

## Another strong year

The tables below summarise the key financial information for our three networks regulated by Ofgem.

Eastern Power Networks plc, serving North London and East Anglia											
£m	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/222	
Turnover	542.4	551.4	608.7	607.4	636.1	642.6	625.4	652.1	670.0	715.1	
EBITDA (Earnings Before Interest, Tax, Depreciation and Amortisation)	350.1	356.9	411.6	416.8	449.3	448.0	447.3	468.2	470.6	503.6	
Tax charge/(credit)	(9.6)	13.1	30.4	28.9	21.4	46.8	38.7	75.6	37.1	92.3	
Profit after tax	146.4	221.5	115.3	178.8	128.4	185.3	162.3	207.1	164.0	52.0	
Operating cashflow post capex, interest and tax	32.6	4.9	16.2	19.3	59.5	60.2	23.0	7.3	(80.5)	212.3	
Capital expenditure	238.1	307.1	288.1	182.9	234.9	249.2	255.5	265.2	251.1	267.0	
Net debt <sup>1</sup>	1,403.0	1,438.1	1,588.5	1,593.5	1,629.8	1,706.2	1,804.3	1,880.0	1,868.7	1,933.0	
Regulated asset value (RAV) <sup>2</sup>	2,196.2	2,332.2	2,413.5	2,436.1	2,540.5	2,630.4	2,705.4	2,773.5	2,855.6	3,130.9	
Net debt to RAV ratio	64%	62%	66%	65%	64%	65%	67%	68%	65%	62%	
Incentive earned (2012/13 prices)	17.5	14.9	28.4	24.8	24.6	20.6	26.2	27.2	27.7	26.3	

London Power Networks plc, serving Inner London											
£m	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/222	
Turnover	446.1	481.5	497.0	462.0	502.3	501.5	491.9	517.4	519.3	523.6	
EBITDA (Earnings Before Interest, Tax, Depreciation and Amortisation)	305.9	349.9	356.2	317.7	347.4	367.4	361.5	389.4	392.0	385.8	
Tax charge/(credit)	12.2	24.0	51.2	23.6	31.8	46.1	50.4	66.2	45.3	101.5	
Profit after tax	191.2	234.1	193.6	161.0	167.4	183.6	165.9	178.6	195.7	106.0	
Operating cashflow post capex, interest and tax	56.9	63.9	49.6	127.5	65.1	48.6	9.0	6.9	27.6	138.4	
Capital expenditure	173.1	192.2	186.6	138.3	155.7	186.9	174.8	178.3	173.3	189.4	
Net debt <sup>1</sup>	943.9	970.0	989.1	967.9	1,046.6	1,067.9	1,098.1	1,155.7	1,184.3	1,214.0	
Regulated asset value (RAV) <sup>2</sup>	1,420.5	1,468.3	1,484.7	1,509.7	1,581.7	1,648.2	1,700.0	1,746.3	1,792.9	1,978.0	
Net debt to RAV ratio	66%	66%	67%	64%	66%	65%	65%	66%	66%	61%	
Incentive earned (2012/13 prices)	5.8	8.7	12.7	15.7	16.2	17.2	17.7	17.7	18.2	17.3	

South Eastern Power Networks plc, serving South London, Kent, East Sussex and parts of Surrey and West Sussex										
£m	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/222
Turnover	356.5	394.8	404.8	388.7	449.0	421.3	405.2	427.5	455.5	493.3
EBITDA (Earnings Before Interest, Tax, Depreciation and Amortisation)	250.4	288.0	298.6	279.0	330.1	305.2	293.8	315.0	333.3	353.2
Tax charge/(credit)	7.9	19.5	39.4	20.3	33.4	35.9	34.1	50.7	37.1	92.4
Profit after tax	123.7	179.8	151.6	126.9	173.6	139.8	126.2	127.9	157.3	112.1
Operating cashflow post capex, interest and tax	(15.9)	48.9	24.2	45.9	73.2	41.7	(9.0)	5.7	40.3	51.9
Capital expenditure	167.3	189.6	154.6	114.6	152.7	160.3	174.9	166.7	151.7	167.5
Net debt <sup>1</sup>	942.8	956.0	1,023.6	980.9	1025.1	1,095.5	1,146.5	1,225.5	1,218.0	1,240.8
Regulated asset value (RAV) <sup>2</sup>	1,398.5	1,484.5	1,514.1	1,541.8	1,630.2	1,703.2	1,762.8	1,814.5	1,862.3	2,038.5
Net debt to RAV ratio	67%	64%	68%	64%	63%	64%	65%	68%	65%	61%
Incentive earned (2012/13 prices)	17.2	13.8	22.2	14.8	14.8	12.7	13.1	14.8	15.0	14.5

- 1 Net debt is as defined within certain of the Company's covenant arrangements.
- 2 2021/22 RAV presented is provisional at the date the accounts are signed. Discussion with Ofgem may result in RAV being increased or decreased. The prior year comparatives have been restated to reflect the latest agreed position.

A structure for long-term stability UK Power Networks is part of the Cheung Kong Group (CKG). Operating in more than 52 countries, CKG has a proven track record in managing high-quality utility companies for the long term. It successfully operates electricity and gas distribution businesses serving communities in Hong Kong, Great Britain, Australia and New Zealand. Our shareholding structure **Delivering** your electricity 40% 40% 20% Power Assets Cheung Kong Infrastructure **CK Asset Holdings Limited** CK Infrastructure Holdings Limited Power Assets Holdings Limited is the largest publicly listed infrastructure is a global investor in energy and is a leading multinational corporation in Hong Kong with activities encompassing company in Hong Kong with diversified utility-related businesses with investments in energy infrastructure, investments in electricity generation, property development and investment, transportation infrastructure, water transmission and distribution; renewable hotel and serviced suite operation, infrastructure, waste management, energy; energy from waste; gas property and project management, distribution; and oil transmission. pub operation and investment in waste-to-energy management and infrastructure-related business. infrastructure and utility asset operation. Operating in Hong Kong, Mainland China, the United Kingdom, Australia, New Zealand, the Netherlands, Portugal and Canada, it is a leading player in the global infrastructure arena.

Our ownership